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Mr M J Hart



Director of Children, Families and SEND are identified, assessed and provided for, and how effectively this leads to improved outcomes for the children and young people. This involved reaching a judgement about local area strategic oversight and leadership, and the priority given by leaders to the SEND Reforms. Local area leadership relates to the work of the Council and the Clinical Commissioning Groups (CCGs). The findings of the Inspection were published on 16 May 2018 (attached as Appendix 2).

- x the use of long-term part-time timetables
- x children taken off-roll and missing education
- b) the CCGs' lack of strategic leadership in implementing the SEND reforms

¹ The local area includes the local authority, clinical commissioning groups (CCGs), public health, NHS England for specialist services, early years settings, schools and further education providers.

- c) the current poor quality of the existing SEND Strategy action plan the lack of joint commissioning arrangements
 - d) the variation in the skills and commitment of some mainstream schools to provide effective support for children who have SEN and/or disabilities
 - e) the lack of suitable specialist provision to meet the identified needs of children and young people
 - f) the fragile relationships with parents and carers and the lack of meaningful engagement and co-production and collaboration
 - g) the poor quality of Education and Health Care (EHC) plans including the limited contributions from health and social care and the processes to check and review the quality of EHC plans
 - h) the lack of systems to track outcomes for children and young people who have SEN and/or disabilities in special schools, post-16 provision, young people who are NEET and youth offenders effectively
 - i) the disproportionate numbers of children and young people who have SEN and/or disabilities who have been permanently excluded from
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13. Work stream leads have been identified across all major partners; they will be supported with monthly challenge and support sessions from Assistant Directors and Group Managers. Each work stream is supported by a Senior Project Manager to prepare monthly highlight reports to identify progress, risks, issues, milestones and decisions required. The Senior Project Manager then prepares combined work stream highlight reports for the SEND Improvement Board to consider.

minimising any negative impacts, with particular emphasis on disadvantaged sections of communities that might be affected. Any Health implications will be considered through the development of the Statement of Action work streams.

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18. An Equality Impact screening has been carried out in respect of the Written